

Advisory Board Presentation

AIM XXXIX December 8, 2014

AIM XXXIX Analysts



Alisha Anderson

Eden Prairie, Minnesota Check Point Software, New Oriental

Shannon Brady

San Juan Capistrano, California PotashCorp, Urban Outfitters

Morgan Brennan

Madison, Connecticut Google, IMAX

Jeremy Dancu

Tinley Park, Illinois Schlumberger, Entravision Communications

Iustin Dancu

Tinlev Park, Illinois Danaher, Las Vegas Sands

Alessandro DiSanto

Harrisburg, Pennsylvania Activision Blizzard, The Boston Beer Company UnitedHealth Group, SeaWorld

Collin Ebert Huron, Ohio

Microsoft Corporation, Seadrill

Evan Escobedo

Aurora, Colorado Union Pacific Corp., Molson Coors

Allison Fachetti

Needham, Massachusetts Covanta Holding Corp., Dunkin' Brands

Chris Federighi

Cary, Illinois VeriFone Systems, Ford Motor Co.

Suzanne Fitzpatrick

Darien, Connecticut Hain Celestial Group, Whole Foods

Daniel Groom

Naples, Florida Intel, Coach

Robert Haddad

Clark, New Jersey

Andrew Kimball

White Bear Lake, Minnesota IAC/InterActiveCorp., Domino's Pizza **Alex Kroeger**

Cincinnati, Ohio Motorola Solutions, PNC

Brianna Leon

Grayslake, Illinois Calumet Specialty Products, Marriott

Blake Nelson

Minnetonka, Minnesota Dollar Tree, 3D Systems

Rvan Newell

Winnetka, Illinois WWE, Under Armour

Patrick O'Hara

Ponte Vedra Beach, Florida Live Nation Entertainment, Gilead Sciences

Alex Pacelli

Arlington Heights, Illinois Monsanto, Buffalo Wild Wings

John Plantemoli

Chatham, New Jersey Apple, Foot Locker

Iack Smith

Summit. New Iersev Corning, Lockheed Martin

Eric Tommarello

Baldwinsville, New York Pixelworks, Inc., Atwood Oceanics

Justin Vogt

Breese, Illinois Deere & Co., Tesla Motors

Maggie Wilmouth

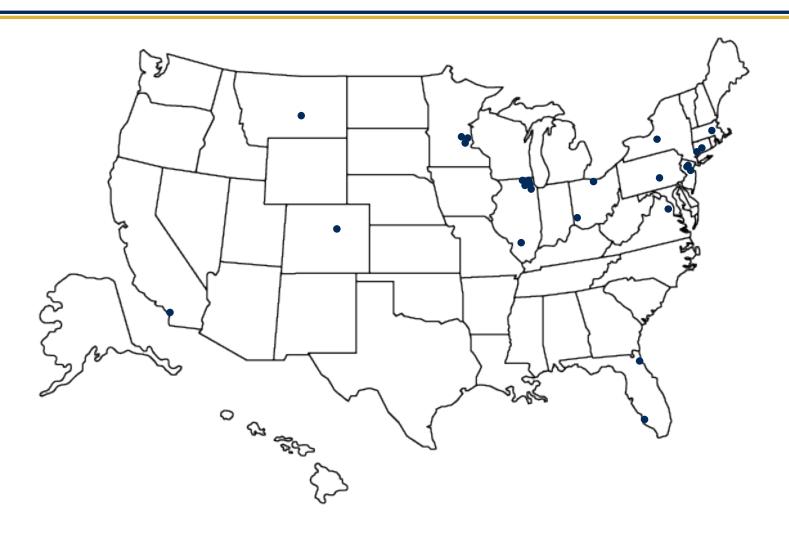
Billings, Montana Kinder Morgan, Keurig Green Mountain

Tvler Wingo

Fairfax, Virginia Delphi Automotive, Vitamin Shoppe

AIM XXXIX Analyst Hometowns







Agenda

Investment Objectives and Guidelines
Economic Environment
Security Analysis
Portfolio Performance
AIM XXXIX Highlights
Conclusion



AIM Overview

Analyst Responsibilities

Group Responsibilities

Stock Selection Process

Investment Philosophy

Investment Constraints

Investment Guidelines

Market Capitalization Profile

Ethics Policies

AIM Overview



Course Objectives

- Provide analysts with a thorough grounding in portfolio management and equity valuation
- Combine theory with hands-on experience

Analyst Selection

- Selection based on academic record and professional experience
- Analysts assume responsibilities for all portfolio management decisions

Analyst Responsibilities



- Each analyst covers two companies:
 - First round: assigned stock from current portfolio
 - Second round: selected stock of interest
- For each stock, analysts produce and present a series of reports:
 - Company overview
 - Fundamental analysis
 - Industry report
 - EPS forecast
 - Technical analysis
 - Valuation and final recommendation

Group Responsibilities



Economic Outlook

- Analyze recent developments and trends of economic indicators
- Assess portfolio impact

Newsletter

- Produce quarterly newsletters for distribution to alumni and advisory board
- Provide economic and performance summaries, as well as alumni updates

Portfolio Performance

- Report on recent and long-term performance compared to benchmarks
- Analyze risk-adjusted performance and portfolio attribution

Trading

- Coordinate trading activities for portfolio
- Maintain communication with the Investment Office

Stock Selection Process



- Analysts discuss inputs, drivers, and assumptions
- Analysts provide buy, hold, or sell recommendations based on an intrinsic valuation

 Final portfolio decisions require a majority vote of all analysts

Investment Philosophy



- Identify undervalued stocks
- Outperform benchmarks
 - S&P 500
 - Russell 2000 (small cap)
 - Hank Blended Index (HBI) (65% S&P 500, 35% Russell 2000)
- Bottom-up approach, accompanied by top-down consideration
 - Determine intrinsic value through fundamental analysis while maintaining macroeconomic and specific industry outlook
- Risk is not actively managed

Investment Constraints



- Trading liquidity
 - No specific liquidity target
- Time horizon
 - 3 5 years (long-term)
- Laws and regulations
 - Adhere to the "Prudent Person Rule"
- Tax considerations
 - No tax considerations due to the University's tax-exempt status

Investment Guidelines

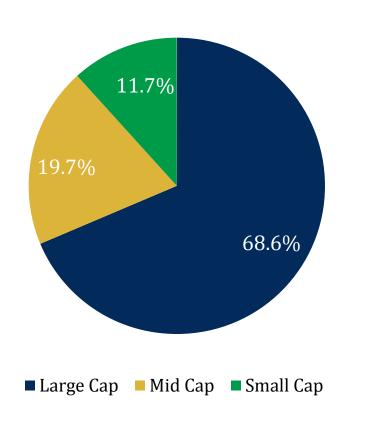


- Long-only common equities traded on major U.S. exchanges
- Sector allocation should roughly match that of the S&P 500
- Portfolio market cap target allocations:
 - Small/mid cap stocks: 35%
 - Large cap stocks: 65%
 - +/- 10% boundary
- Any one stock should not exceed 10% of the current portfolio
- Long-term target for cash holdings is 0%
 - Goal is to be fully invested

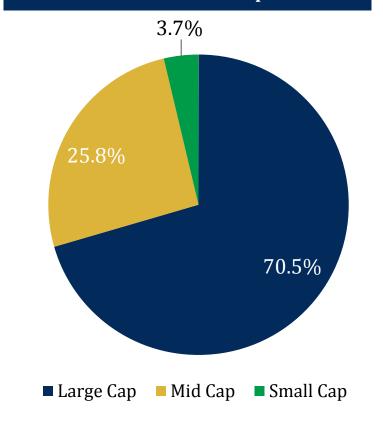
Market Capitalization Profile



AIM XXXVIII Portfolio Composition¹



AIM XXXIX Portfolio Composition²



Source: BNY Workbench

¹ Upon inheritance 4/29/14 ² As of final trades 11/24/14

Ethics Policies



Avoid companies "whose values are not consistent with those of the University"

- Including (but not limited to):
 - Abortifacients
 - Birth Control
 - Tobacco



GDP Projections

Consumption

Housing

Business Investment

Government Spending

Net Exports

Labor Market & Unemployment

Inflation

Interest Rates

Fed Policy

Impact on AIM Portfolio

GDP Projection & Overview

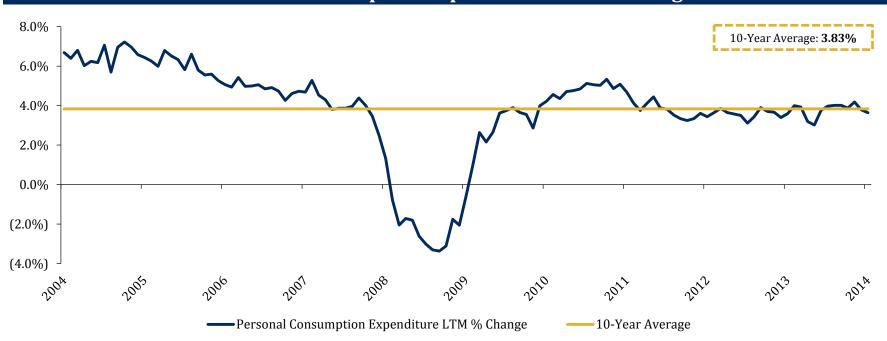


GDP Outlook	2015 GDP Foreca	st Breakdown
• U.S. is the strongest large	Consumption	1.5%
economy in the world		
 New Normal of GDP ~ 2% 	Investment	0.5%
 Cautious Optimism 	Government Spending	0.8%
• Stronger on employment	Net Exports	(0.7%)
 Accommodative Fed 	2015 GDP Forecast	2.1%

Consumption



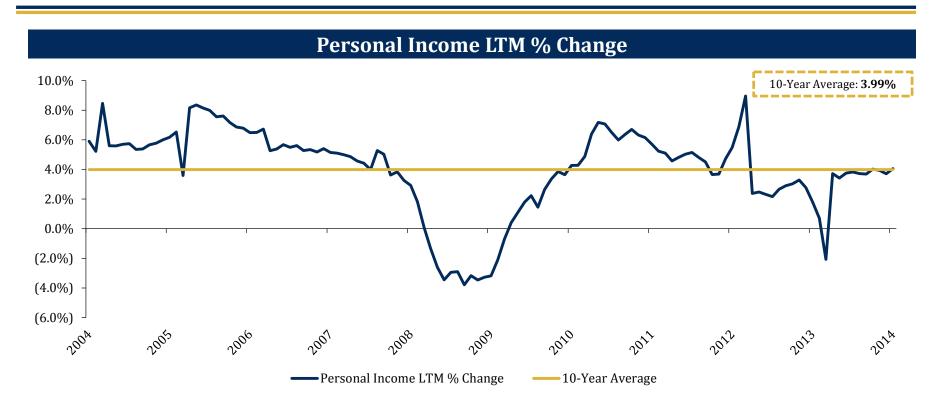
Personal Consumption Expenditure LTM % Change



American consumers are spending more, but cautiously

Consumption





Incomes are increasing, but at a slower than expected pace

Housing



Real Private Residential Fixed Investment (\$Bn)



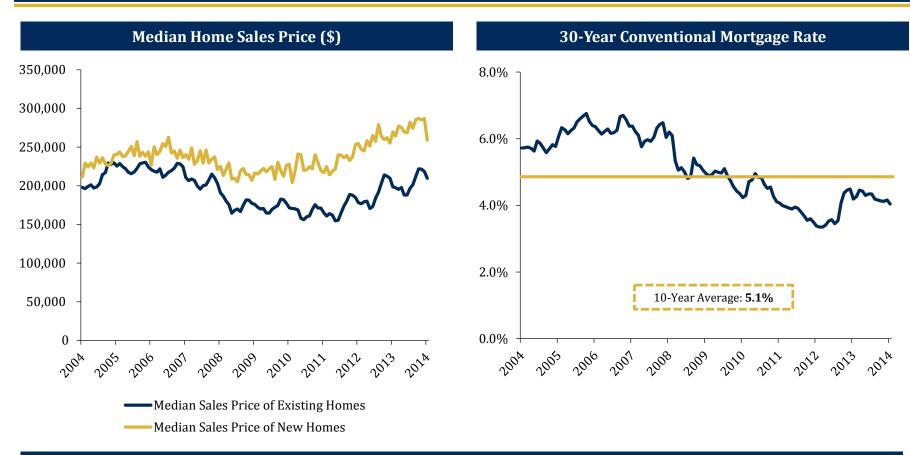
New Privately Owned Housing Units Starts (000's)



Private residential fixed investment stagnant, with flat growth single-family housing units and a slight increase in multi-family housing units

Housing





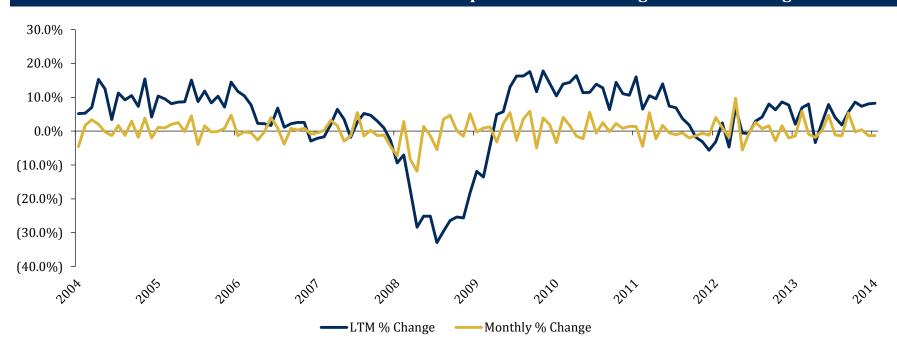
Sluggish demand due to low expected income, high student debt, and difficulty in obtaining mortgage credit

Source: Federal Reserve

Investment



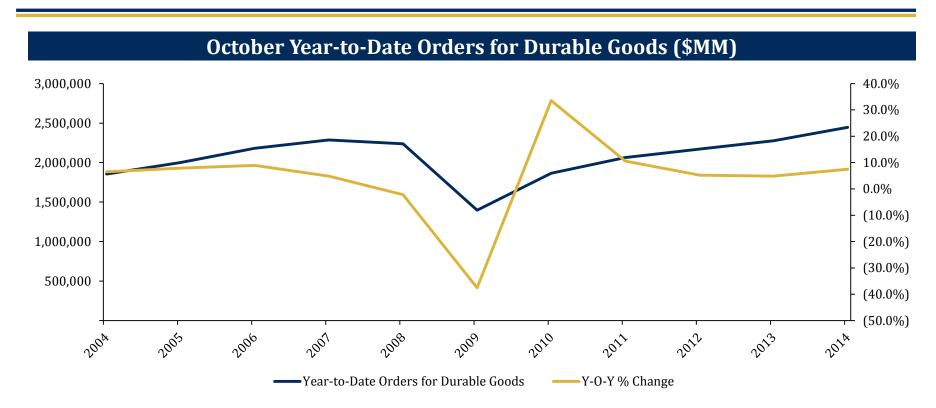
Manufacturers' New Orders: Non-defense Capital Goods Excluding Aircraft % Change



Holding back on new investments in the short-term

Investment



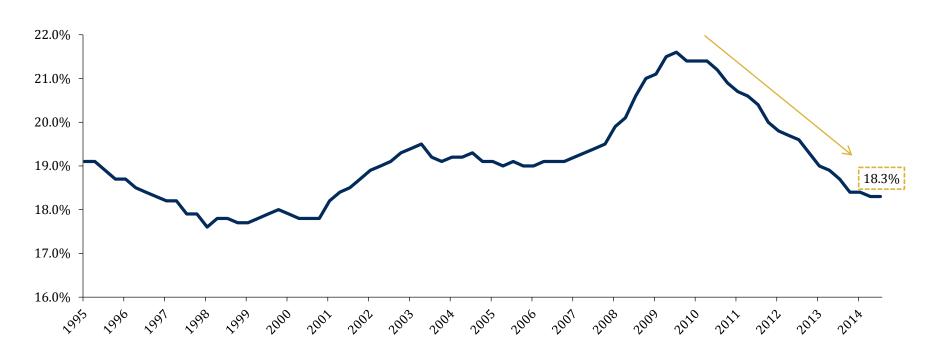


Despite short-term setbacks, longer-term trends are positive

Government Spending



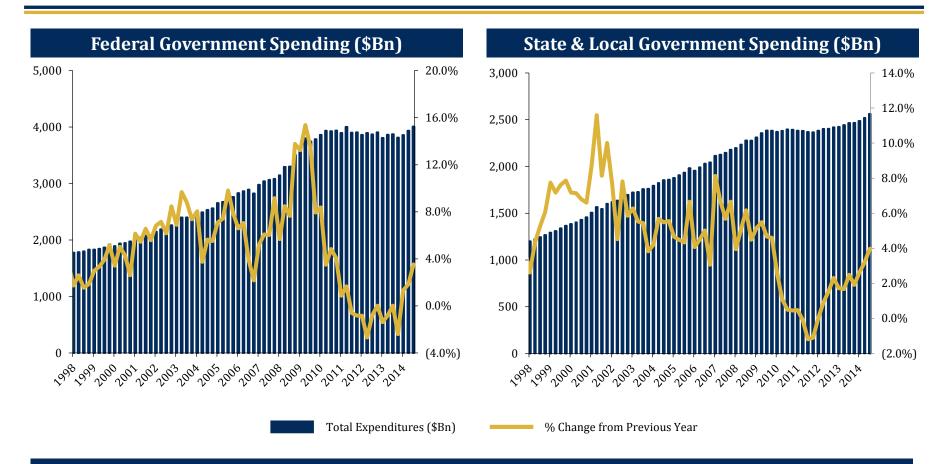
Government Consumption Expenditures and Gross Investment as a % of GDP



Government spending as a % of GDP steadily declining, although seemingly decelerating

Government Spending

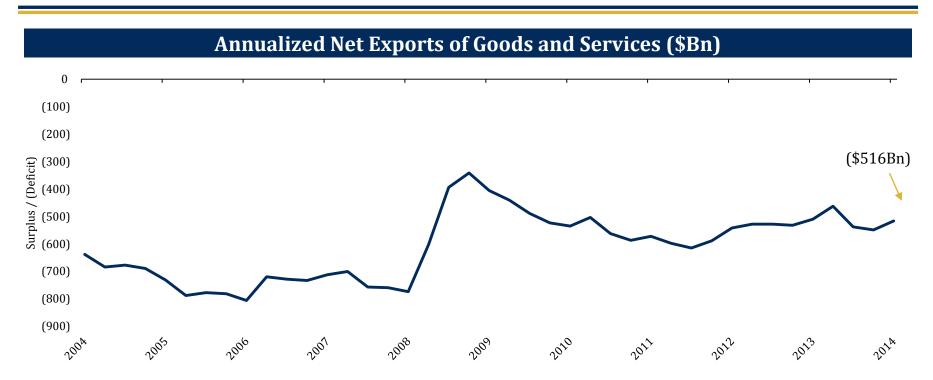




Government spending has been steadily increasing on both the federal and local levels

Net Exports

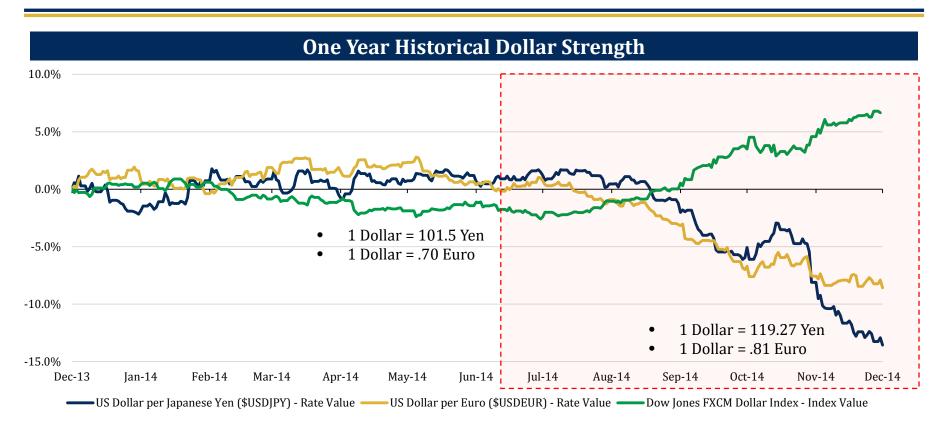




Despite positive net export numbers in Q3 2014, a strengthening dollar will weigh down net exports moving forward, lowering the demand for U.S. goods and services

Net Exports



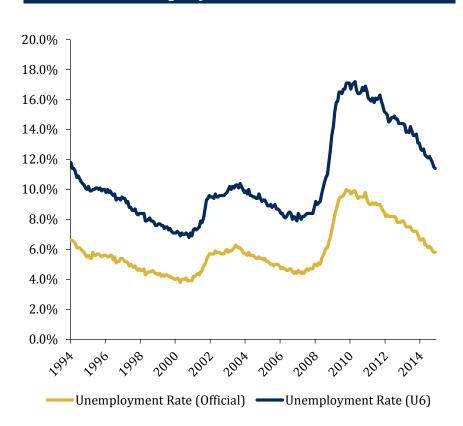


After 6 months of relative stability, the dollar has appreciated significantly vs. other currencies around the world since July, 2014

Labor Market and Unemployment



Unemployment Over Time



Recent Changes

October 2014			
Unemployment Rate	5.80%		
% Change since Sep.	(0.10%)		
% Change YoY	(1.40%)		
Persons Unemployed	9.0 MM		
Change since Sep.	(0.3 MM)		
Change YoY	(2.2 MM)		
Long-Term Unemployed	2.9 MM		

Participation	Oct. 2014	YoY Change
Labor Force Participation Rate	62.8%	0.0%
Employment-Population Ratio	59.2%	1.0%

Measures of Underutilization	Oct. 2014	YoY Change
Involuntary Part-time Workers	7.03 MM	(0.99 MM)
Marginally Attached Workers	2.20 MM	-
Discouraged Workers	770,000	-

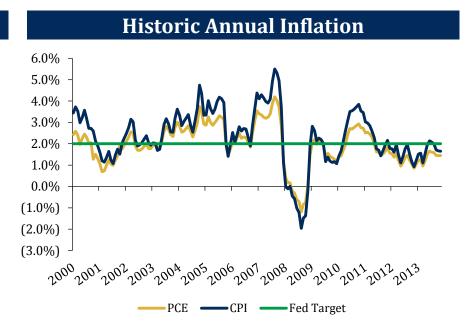
Source: U.S. Bureau of Labor Statistics

Inflation Projections



Inflation Measures

- Fed Target: 2.0%
- CPI: 1.7%
 - Measures prices paid by urban consumers for a basket of goods
- PCE: 1.55%
 - Accounts for consumers switching away from higher priced goods
 - Fed focuses on PCE



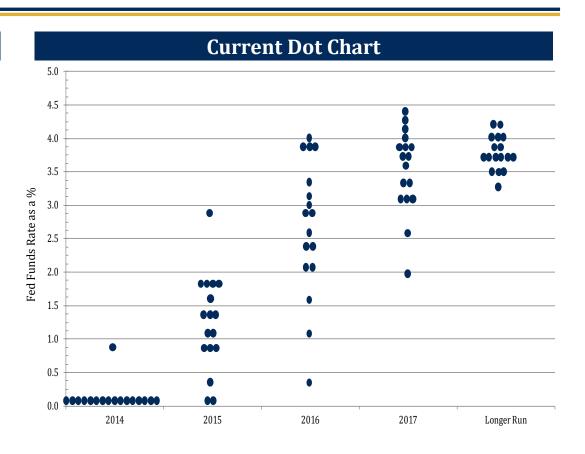
Inflation is expected to persist below 2.0% through 2015, leading to further extension of near 0 rates from the Fed

Interest Rate Projections



Background

- Dual Mandate
 - Manage Inflation
 - Maximize Employment
- Low interest rates for the last 6 years
- Continued low rates expected through at least Spring 2015
 - Possible low rates for longerterm with low expected inflation
 - Questions remain regarding long-term maximum employment rate



With slow inflation and improving unemployment, the Fed is expected to maintain their current low rates through 2015

Fed Policy



10-Year Treasury Yield (Annotated)



Source: Federal Reserve

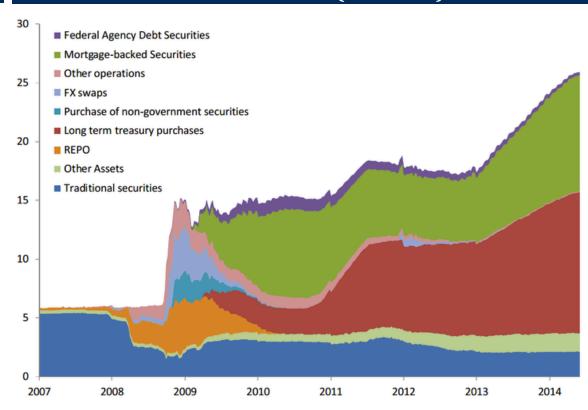
Fed Policy



October 2014

- FOMC last met on October 28th & 29th
- Confirmed the end of its assetpurchase program
 - \$1.66 trillion had been added to its balance sheet by that point
- Pledged to keep interest rates low "for a considerable time"
- Likelihood of inflation running persistently below 2% said to have "diminished somewhat"
- Reinvestment of maturing securities will be stopped only after the benchmark interest rate is raised

Fed Balance Sheet (% of GDP)



Source: Federal Reserve

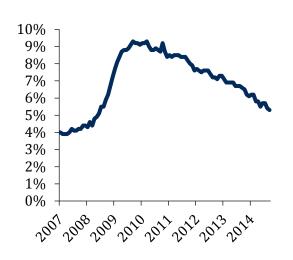
Fed Policy

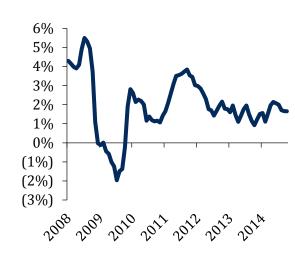


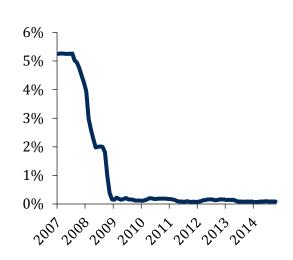
Unemployment Rate

Consumer Price Index

Federal Funds Rate







Despite the recent termination of quantitative easing, the Federal Reserve isn't likely to raise interest rates until late 2015 or possibly early 2016

Impact on AIM Portfolio



Factor Trends		
Consumption		
Business Investment		
Housing Impact		
Government Spending		
Net Exports		

Outlook		
Consumer Discretionary	Improvement from increased disposable income and the rally in the market	
Technology	Increasing demand from developing countries, strong consumption levels and enterprise spending	
Agriculture	Lower commodity prices hurt agriculture stocks	
Energy	Shift to domestic production – lower oil prices hurt drilling companies but help inputs for other industries	
Healthcare	Industry change through political pressures	
Producer Durables	Headwind presented by increasing interest rates and stagnant investment levels	
Consumer Staples	Stable growth with the "new normal" of GDP – less volatile than many other sectors	

The AIM Portfolio suffers from overexposure to oil and energy related equities, but is well-positioned to ride technology and consumer staples stocks for future gains



Security Analysis

Overview

Discovery

Industry Analysis

Fundamental Analysis

EPS/Multiples Valuation

Dividend Discount Valuation

DCF Valuation/Beta

Technical Analysis

Security Analysis

Overview



Stock	Analyst	Focus
Dunkin' Brands	Allison Fachetti	Discovery
Lockheed Martin	Jack Smith	Industry Analysis
Live Nation	Patrick O'Hara	Fundamental Analysis
SeaWorld Entertainment	Robert Haddad	Fundamental Analysis
Las Vegas Sands	Justin Dancu	EPS/Multiples Valuation
Seadrill	Collin Ebert	Dividend Discount Valuation
Under Armour	Ryan Newell	DCF Valuation/Beta
New Oriental Education & Technology Group	Alisha Anderson	Technical Analysis

Dunkin' Brands Group, Inc.

NASDAQ: DNKN





Price (11/21/14): \$47.39

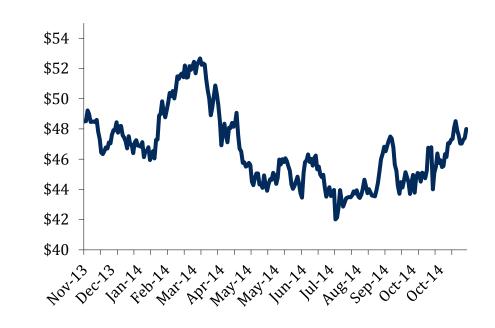
1-Year Forward P/E: 23.94

Market Cap: \$5.06B

Dividend Yield: 1.90%

LTM EPS: \$1.55

1-Year Price Chart



Focus - Discovery

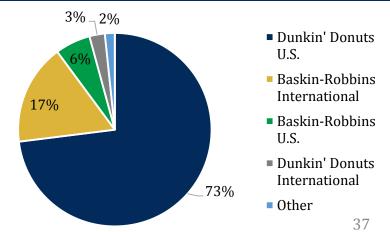
Overview



- Dunkin' Brands Group, Inc. runs both the Dunkin' Donuts and Baskin Robbins chains
- In 2004, both companies were organized under Dunkin' Brands, Inc.
- In 2011, Dunkin' Brands, Inc. went public
- Dunkin' Brands utilizes a nearly 100% franchised business model
 - 18,000 points of distribution
 - 60 countries





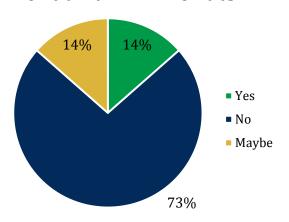


Discovery

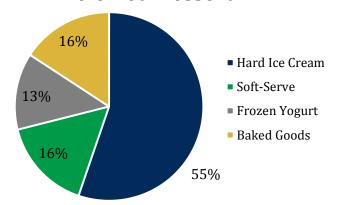


Survey

Dinner at Dunkin' Donuts?



Preferred Dessert



Store Visits

- Visited 10 Dunkin' Donuts & 1 Baskin Robbins
 - 1 Mishawaka, IN location
 - Suburbs of Boston (Needham, Wellesley, Dedham, West Roxbury, Newton)
- Spoke with 5 managers
- Dunkin' stores saw very few sales later at night
- Baskin Robbins sales are very slow after the summer season
- Large shift in demographics between different locations



Wellesley, MA town center location



West Roxbury, MA highway location

Impact on DCF Analysis



Revenue Projections by Segment (in \$ thousands)

Segment	2012	2013	2014E	2015E	2016E	2017E	2018E	2019E
Dunkin' Donuts U.S.	\$485,400	\$521,179	\$555,389	\$588,570	\$621,974	\$653,292	\$679,097	\$706,154
YoY Growth		7.37%	6.56%	5.97%	5.68%	5.04%	3.95%	3.98%
Dunkin' Donuts International	\$15,485	\$18,317	\$22,083	\$26,513	\$32,511	\$38,118	\$44,103	\$47,740
YoY Growth		18.29%	20.56%	20.06%	22.62%	17.25%	<i>15.70%</i>	8.25%
Baskin Robbins U.S.	\$42,073	\$42,152	\$42,477	\$42,762	\$42,892	\$43,051	\$43,134	\$43,329
YoY Growth		0.19%	0.77%	0.67%	0.30%	0.37%	0.19%	0.45%
Baskin Robbins International	\$101,975	\$120,333	\$131,301	\$137,455	\$142,771	\$145,806	\$146,306	\$146,959
YoY Growth		18.00%	9.11%	4.69%	3.87%	2.13%	0.34%	0.45%
Total Dunkin' Brands Revenue								
AIM Projection	\$658,180	\$713,842	\$763,109	\$807,159	\$852,008	\$892,126	\$924,499	\$956,042
YoY Growth		8.46%	6.90%	5.77%	5.56%	4.71%	3.63%	3.41%
Consensus Estimate			\$748,850	\$801,200	\$882,000			
YoY Growth			4.90%	6.99%	10.08%			

Source: Bloomberg

Valuation and Thesis



Recommendation: NO BUY

Valuation Method	Weight	Valuation	Contribution
Dividend Discount Model	10%	\$49.20	\$4.92
Forward P / E	20%	\$50.75	\$10.15
Forward Price / Sales	0%	\$48.49	-
Forward Price / Operating Profit	10%	\$49.50	\$4.95
DFCF / Share	60%	\$40.32	\$24.19
Intrinsic Value			\$44.21
Market Price (11/21/14)			\$47.39
Estimated Upside / (Downside)			(7.19)%

Investment Thesis

- Difficult for Dunkin' Donuts to continue aggressive growth in long-run
- Baskin-Robbins is dragging down company growth
- Highly competitive industry
- Great company, bad stock

NYSE: LMT



LOCKHEED MARTIN

Price (11/21/14): \$187.93

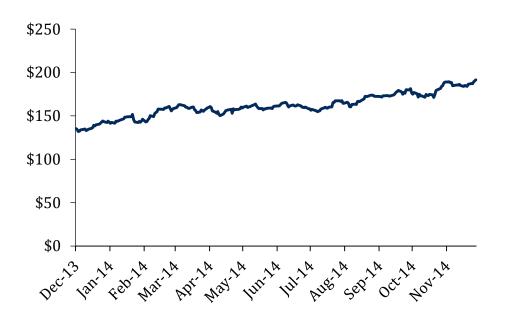
1-Year Forward P/E: 16.67x

Market Cap: \$60.15Bn

Dividend Yield: 3.10%

LTM EPS: \$9.88

1-Year Price Chart



Focus: Industry Analysis

Overview

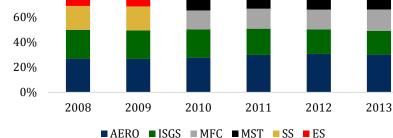


Business Overview

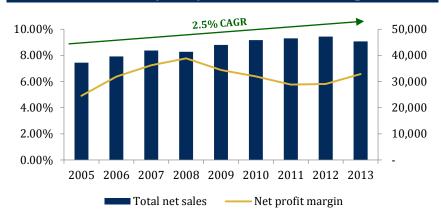
- World's largest defense contractor by 2013 sales, approximately \$45.00Bn in revenue
- Customer breakdown:
 - US government 82%
 - US commercial 1%
 - Foreign governments 17%
- Business segment breakdown:
 - Aeronautics
 - Information Systems & Global Solutions
 - Missile & Fire Control
 - Mission Systems & Training
 - Space Systems
 - Electronic Systems (defunct)
- Products include:
 - F-35 Lightning II
 - F-22 Raptor
 - C-130 Hercules
 - Javelin & Hellfire Missiles



Revenue by Segment



Revenue (\$Bn) and Profit Margin



Industry Analysis



Porter's Five Forces

Industry Rivalry

Threat of **Substitutes**

New Entrants

Power of Buyers

Power of Suppliers

Fierce competition between domestic and foreign firms; some cooperation

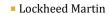
National security always a major security concern for US & NATO members

Incredibly high barriers to entry

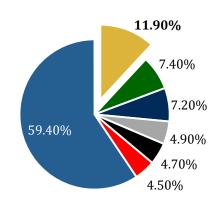
Highly concentrated buyer base around developed nations like US, Russia, China

Major defense firms have significant purchasing power from suppliers

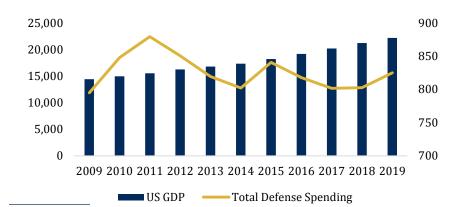
Market Share Breakdown



- Boeing
- Airbus
- United Technologies
- BAE Systems
- Northrop Grumman
- Other

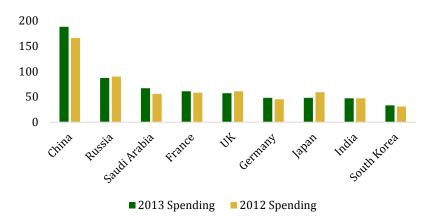


US Military Spending (\$Bn)



Source: Yahoo Finance and S&P Capital IQ

Non-US Military Spending (\$Bn)



Valuation and Thesis



Recommendation: BUY

Valuation Method	Weight	Valuation	Contribution
Implied Dividend Discount Model	50%	\$198.77	\$99.39
Forward P / E	0%	\$178.84	\$0.00
Forward EV / EBITDA	0%	\$175.91	\$0.00
DFCF / Share	50%	\$186.43	\$93.21
Intrinsic Value			\$192.60
Market Price (11/21/14)			\$185.80
Estimated Upside / (Downside)			3.66%

Investment Thesis:

- Market leader in an enduring industry with a significant economic moat
- Significant opportunities from developing nations with archaic military technology
- Diversification into increasingly complex software security product lines
- Consistently high free cash flow (~\$4B per year) fuel investor-friendly dividend and repurchase plans

NYSE: LYV





ONE NATION UNDER MUSIC

Price (11/21/14): \$26.04

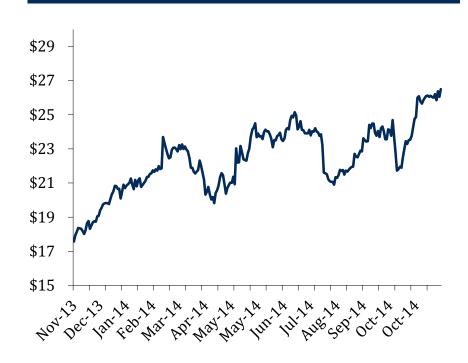
Market Cap: \$5.28Bn

1-Year Forward P/E: >100.0x

Dividend Yield

LTM EPS \$0.03

1-Year Price Chart



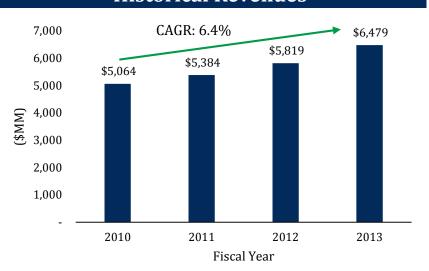
Focus - Fundamental Analysis

Overview

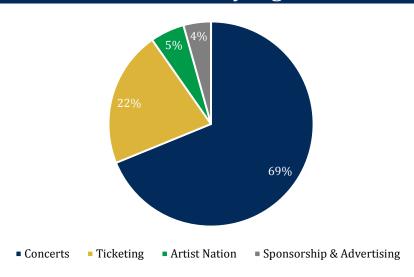


- Largest live entertainment company
- Connects nearly 400 million fans across over 240,000 events in 33 countries
- Promotes leading artists including Jay-Z, Jason Aldean, Maroon 5, Rihanna, etc.

Historical Revenues



2013 Revenue by Segment

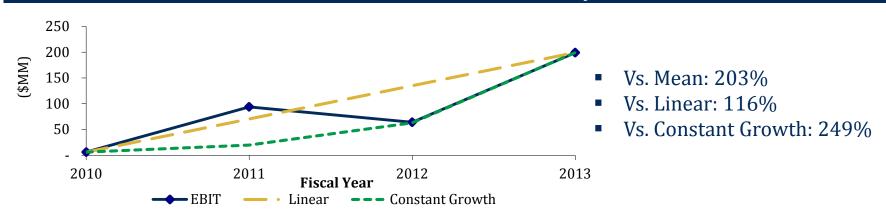


 Controls nearly the entire production of a concert with these four segments

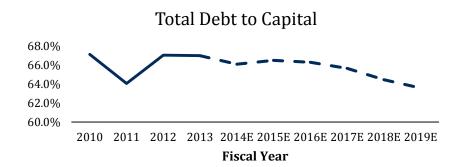
Business and Financial Risk

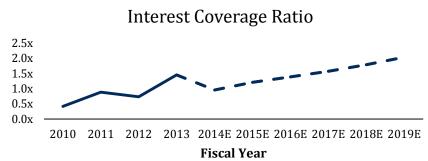


Business Risk - EBIT Volatility



Financial Risk



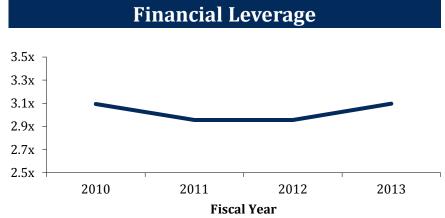


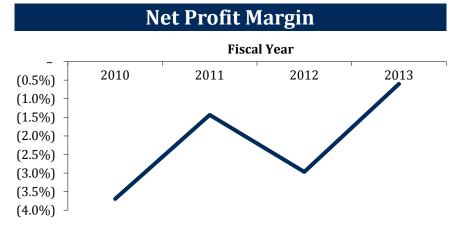
Source: SEC Filings and S&P Capital IQ

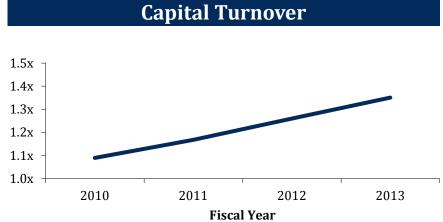
ROE – DuPont Analysis











Source: SEC Filings and S&P Capital IQ

Valuation and Thesis



Recommendation: SELL					
Valuation Method	Weight	Valuation	Contribution		
Book Value / Share	0%	\$8.19	\$ -		
Forward P / E	0%	\$8.07	\$ -		
Forward Price / Sales	30%	\$25.31	\$7.59		
Forward Price / EBITDA	20%	\$27.95	\$5.59		
DFCF / Share	20%	\$9.01	\$1.80		
Forward Price / Operating Income	0%	\$11.83	\$ -		
EV / EBITDA	30%	\$27.47	\$8.24		
Intrinsic Value			\$23.23		
Market Price (11/21/14)			\$26.04		
Estimated Upside / (Downside)			(10.8%)		

Investment Thesis

- Unfavorable cost structure
- High leverage
- Inherently volatile industry

NYSE: SEAS





Price (11/21/14): \$17.07

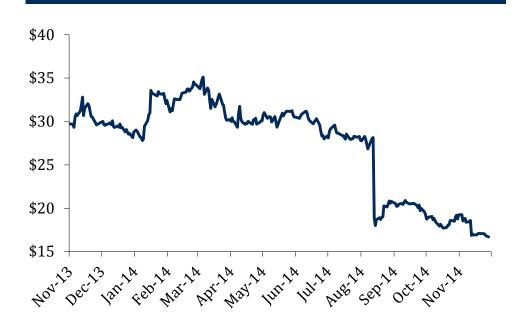
1-Year Forward P/E: 17.57

Market Cap: \$1.51B

Dividend Yield: 4.93%

LTM EPS: \$0.71

1-Year Price Chart

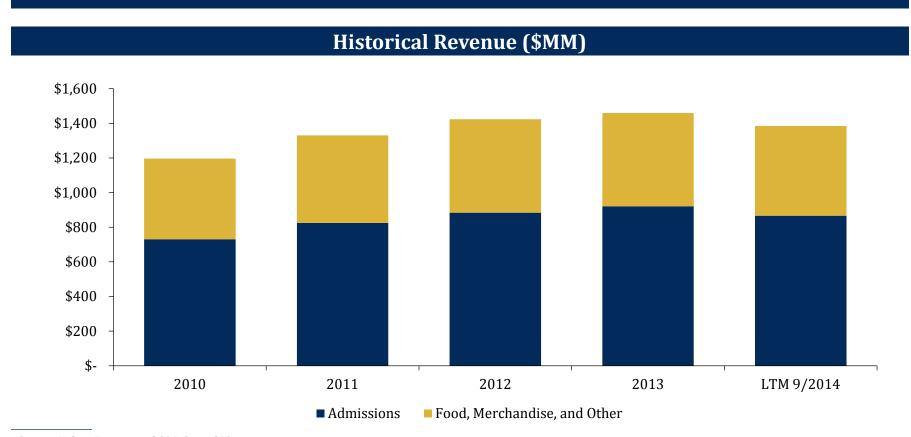


Focus - Fundamental Analysis

Overview



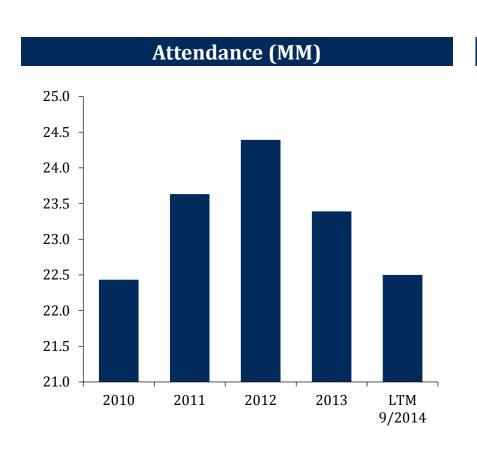
SeaWorld Entertainment operates 11 theme parks across 5 major regions. The company includes SeaWorld, Busch Gardens, Discovery Cove, and several other parks.

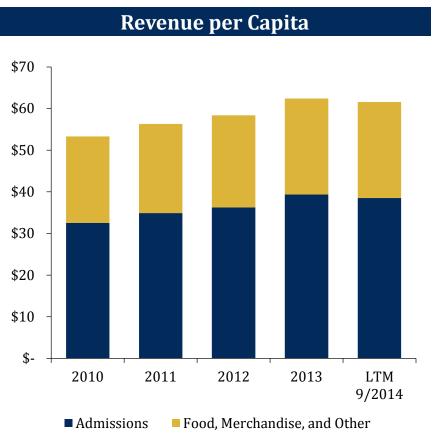


Source: Yahoo Finance and S&P Capital IQ

Overview





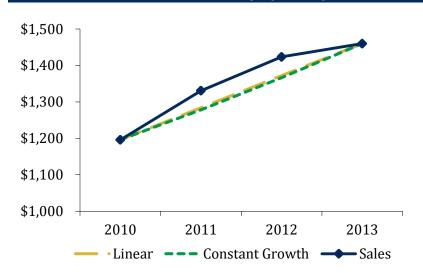


Source: Company Reports

Business Risk



Sales Volatility (\$MM)



Volatility and Operating Leverage

- Sales Volatility (Linear) = 2.6%
- EBIT Volatility (Linear) = 14.0%
- Operating Leverage = 5.61x

Overall Business Risk

- Reliant on economy, consumer confidence, discretionary income, and tourism
- High degree of operating leverage
- Negative media attention (Blackfish)

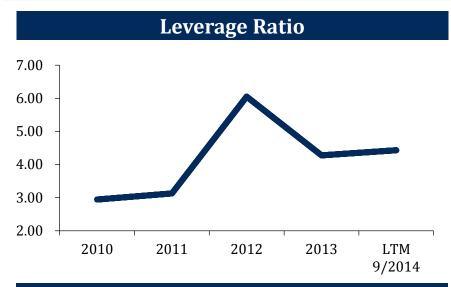
Overall Business Risk

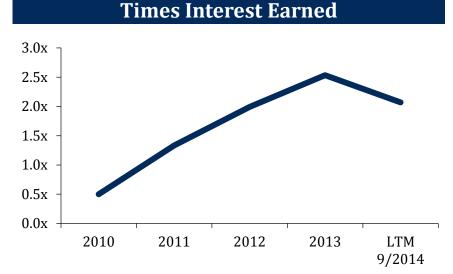
HIGH

Source: Company Reports

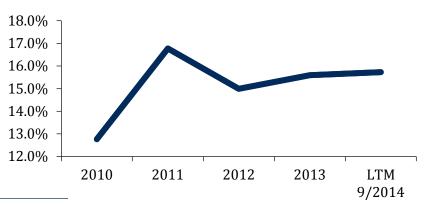
Financial Risk







Cash Flow / Total Debt



Overall Financial Risk

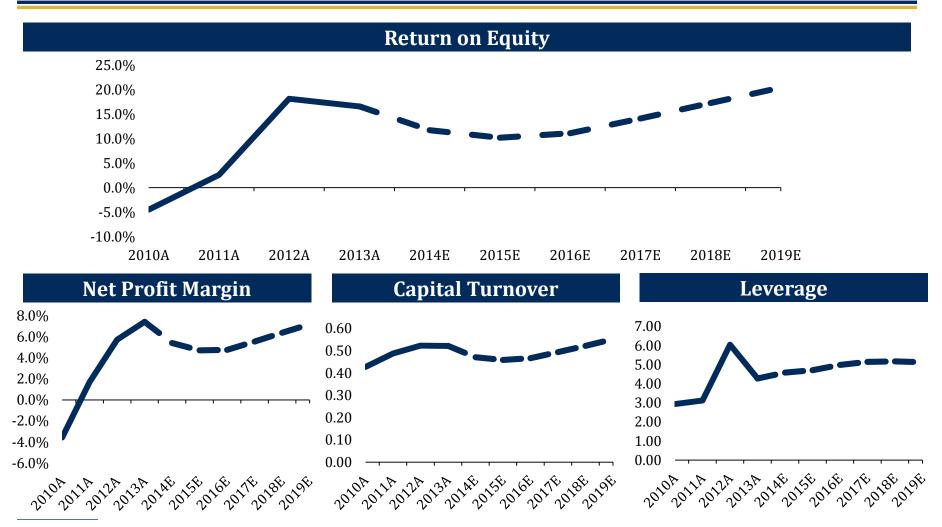
HIGH

Source: Company Reports

Note: Quarterly information on operating leases is not given. LTM 9/2013 operating leases assumed equal to 2013 operating leases.

DuPont Analysis: ROE with Components





Source: Company Reports

Note: Quarterly information on operating leases is not given. LTM 9/2013 operating leases assumed equal to 2013 operating leases.

Valuation and Thesis



Recommendation: NO BUY

Valuation Method	Weight	Valuation	Contribution
Dividend Discount Model	10%	\$15.78	\$1.58
Forward P / E	10%	\$16.75	\$ 1.67
Forward EV / EBITDA	10%	\$18.00	\$1.80
DFCF / Share	70%	\$16.87	\$11.81
Intrinsic Value			\$16.86
Market Price (11/21/14)			\$17.07
Estimated Upside / (Downside)			(1.2)%

Investment Thesis:

- Long turnaround
- High degree of operating leverage
- Overvalued given risk profile and fundamentals

Las Vegas Sands Corp.

NYSE: LVS





LAS VEGAS SANDS CORP.

Price (11/21/14): \$63.79

1-Year Forward P/E: 19.00

Market Cap: \$49.56Bn

Dividend Yield: 3.13%

LTM EPS: \$3.39



Focus: Multiples Analysis

Source: Bloomberg, Capital IQ 57

Las Vegas Sands Corp.

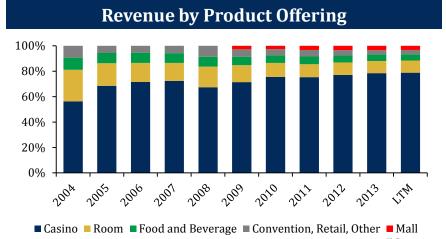
Overview



LVS Overview

- End Markets (% revenue):
 - Macau 74%
 - United States 16%
 - Singapore 10%
- World-class facilities include:
 - Robust gaming for VIP and Mass Market
 - Luxury hotels and entertainment
 - Extensive retail and dining options
 - Business and convention centers
- Recent Weakness in Macau:
 - Industry VIP gaming revenue down 25%
 - Broad crackdown on corruption within
 - Leading market share among Mass Market consumer (30%, #2=24%)
 - *Mitigant*: Diverse product offering and focus on serving middle class



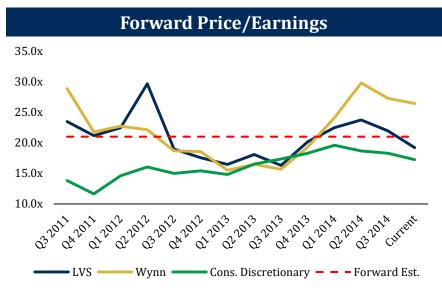


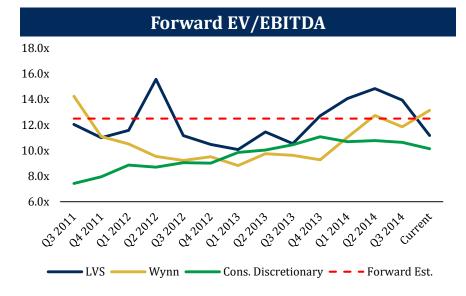
Multiples Analysis

Las Vegas Sands Corp.



- Analyze various forward multiples including P/E, EV/EBITDA and P/Sales over a three year period
- Compare LVS to other players like Wynn Resorts as well as the broader S&P Cons. Discretionary index
- Determined that current implied multiples were too low relative to three year relationship





Avg.	Current	Estimate	2015 Earnings	Intrinsic Value
20.7x	19.0x	21.0x	\$3.70	\$77.64

Avg.	Current	Estimate	2015 EBITDA	Intrinsic Value	
12.2x	11.5x	12.5x	\$5,150	\$65.61	

Source: Bloomberg, Company Filings

Valuation and Thesis

Las Vegas Sands Corp.



Recommendation: BUY

Valuation Method	Weight	Valuation	Contribution
Forward EV/EBITDA	65%	\$65.61	\$ 8.53
Forward P / E	25%	\$77.64	\$ 3.88
Forward Price / Sales	10%	\$56.15	\$1.12
Final Multiples Intrinsic Value	20%	\$67.67	13.53
DFCF / Share	70%	\$68.54	\$47.98
Dividend Discount Model / Share	10%	\$83.99	\$8.40
Intrinsic Value			\$69.91
Market Price (11/21/14)			\$63.79
Estimated Upside / (Downside)			9.6%

Investment Thesis:

- Best-in-class operator with diverse product offering oversold on recent weakness in Macau
- Medium-to-Long-term trends intact as Chinese middle class continues to expand
- Strong management has positioned LVS well to take advantage of new Asian markets

NYSE: SDRL





Price (11/21/14): \$21.36

1-Year Forward P/E: 4.79

Market Cap: \$10.0Bn

Dividend Yield: -

LTM EPS: \$8.94

1-Year Price Chart



Focus - Dividend Discount Model

Overview



Company Overview

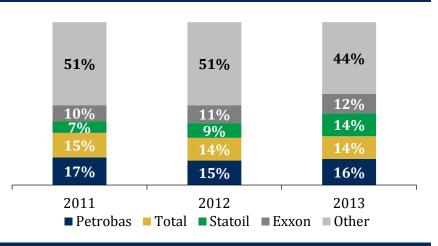
 Global offshore drilling contractor operating in shallow and deepwater environments

Revenue & Gross Margin History (\$MM)

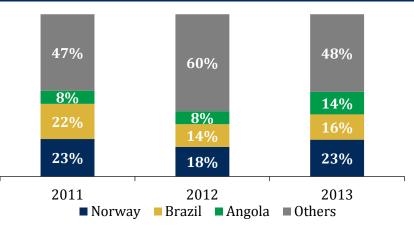


Source: Company filings

Revenue by Customer



Revenue by Geography



Dividend Discount Model



Historical & Projected Dividends

instorical a rojectea biviacias								
FY	Q1	Q2	Q3	Q4	Yearly Total	% Increase	Payout Ratio	
2010	\$0.60	\$0.61	\$0.65	\$0.88	\$2.74	0.0%	84.5%	
2011	\$0.75	\$0.75	\$0.76	\$0.80	\$3.06	11.7%	97.2%	
2012	\$0.97	\$0.84	\$0.85	\$0.85	\$3.51	14.7%	159.7%	
2013	\$0.88	\$0.91	\$0.95	\$0.98	\$3.72	6.0%	46.2%	
FY	Q1	Q2	Q3	Q4	Yearly Total	% Increase	Payout Ratio	PV
2014(e)	\$1.00	\$1.00	\$1.00	\$1.00	\$4.00	7.5%	48.5%	\$1.91
2015(e)	\$0.58	\$0.58	\$0.58	\$0.58	\$2.31	-42.3%	75.0%	\$2.11
2016(e)	\$0.62	\$0.62	\$0.62	\$0.62	\$2.47	6.9%	75.0%	\$2.07
2017(e)	\$0.64	\$0.64	\$0.64	\$0.64	\$2.57	4.4%	75.0%	\$1.98
2018(e)	\$0.63	\$0.63	\$0.63	\$0.63	\$2.52	-1.9%	75.0%	\$1.78
2019(e)	\$0.63	\$0.63	\$0.63	\$0.63	\$2.54	0.6%	75.0%	\$1.64
Discounted (Continuing V	alue				1.0%		\$20.42
ntrinsic Value								\$31.92
Surrent Share P	rice (11/21/2	14)						\$21.36
Ipside to Curr	ent Share Pri	ice						49.42%

Source: Analyst projections; Company filings

Valuation & Thesis



Recommendation: Buy

Valuation Method	Weight	Valuation	Contribution
Book Value/Share	-	\$22.92	-
DFCF/Share	40%	\$27.76	\$11.10
Dividend Discount Model	60%	\$31.98	\$19.19
EV/EBITDA	-	\$38.95	-
Price/Book	-	\$26.82	-
Price/Sales	-	\$28.60	-
Intrinsic Value			\$30.29
Market Price (11/21/14)			\$21.36
Estimated Upside / (Downside)			44.8%

Investment Thesis:

- Depressed stock due to \sim 40% decline in crude oil prices since June
- New fleet relative to industry
- Current revenue backlog of \$20 billion

Subsequent News



Dividend Suspension

- Seadrill announced on Wednesday,
 November 26 that it would temporarily suspend its dividend
- Suspension improves the company's capital position by \$2 billion per year
- Company will focus on delevering balance sheet and pursuing growth through consolidation opportunities

Share Repurchase Program

 Seadrill authorized a share buyback program for up to 10% of shares outstanding

Seadrill vs. Brent Oil 2006-11



NYSE: UA





Price (11/21/14): \$69.30

1-Year Forward P/E: 65.68

Market Cap: \$14.8Bn

Dividend Yield: -

LTM EPS: \$0.84



Focus - Beta, WACC, & Free Cash Flow Model

Overview



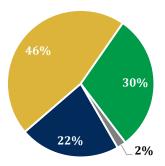
Business Overview

- Principal business activities: development, marketing, and distribution of branded performance apparel, footwear and accessories
- 2013 revenue breakdown:

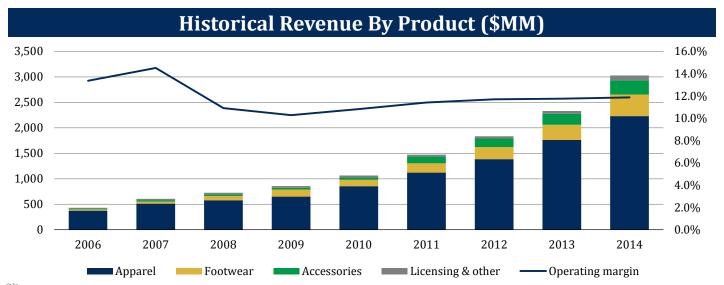
Apparel: 75.6%Footwear: 12.8%Accessories: 9.3%

International: 6%

2013 Revenue By Channel



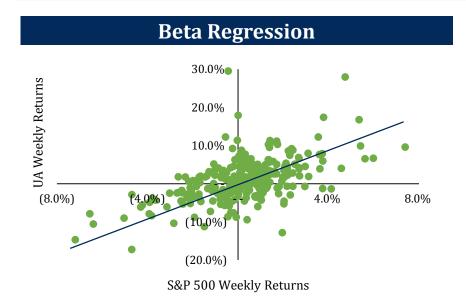
■ Dick's and Sports Authority ■ Other wholesale ■ Direct to consumer ■ Licensing



Source: Company filings

Beta and WACC





Beta Calculation						
Regression	Beta	Weight				
UA - daily	1.403	25%				
UA - weekly	1.552	25%				
Nike - daily	0.906	25%				
Nike - weekly	0.923	25%				
Calculated beta	1.196	67%				
Mean reversion	1.00	33%				
Final beta	1.130					

Rationale: high historical beta to revert toward industry and market average as business matures

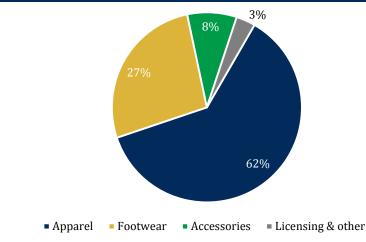
WACC Calculation (\$MM)								
Total debt Pre-Tax Cost of Debt Total Equity Cost of Equity Debt + Equity Tax Rate WACC					WACC			
\$879	3.33%	\$14,604	8.01%	\$15,483	40.0%	7.67%		

Free Cash Flow Model



Projected Revenue by Product (\$MM) 25,000 14.0% 12.0% 20,000 10.0% 15,000 8.0% 6.0% 10,000 4.0% 5,000 2.0% 0.0% 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 Apparel Footwear Accessories Licensing & other Operating margin

2024 Revenue by Product



FCF Value Per Share	Calculation	(\$MM)
---------------------	--------------------	--------

Present value of FCFs (years 2014-2024)	\$2,850
Value of perpetuity	\$20,657
Present value of perpetuity	\$10,173
% of equity value	80.9%
Excess cash	\$430
Entity (firm) value	\$13,454
Total debt	\$879
Equity value	\$12,574
Shares outstanding (as of 9/30/14)	213.7
Free cash flow value per share	\$58.84

Source: Company filings

Valuation and Thesis



Recommendation: NO BUY				
Valuation Method	Weight	Valuation	Contribution	
Book Value / Share	0%	\$5.97	-	
Forward P / E	20%	\$46.32	\$9.26	
Forward Price / Sales	0%	\$45.01	-	
Forward Price / Book	0%	\$57.49	-	
Base Case DFCF / Share	40%	\$58.84	\$23.54	
Downside Case DFCF / Share	20%	\$27.92	\$5.58	
Upside Case DFCF / Share	20%	\$101.38	\$20.28	
Intrinsic Value			\$58.66	
Market Price (11/21/14)			\$69.30	
Estimated Upside / (Downside)			(15.4%)	

Investment Thesis:

- Strong and growing brand
- Consistently high top- and bottom-line growth
- Value dependent on unproven success in footwear and international divisions
- Great company, overvalued stock

New Oriental Education and Technology Group

NYSE: EDU





New Oriental Education & Technology Group

Price (11/21/14): \$22.34

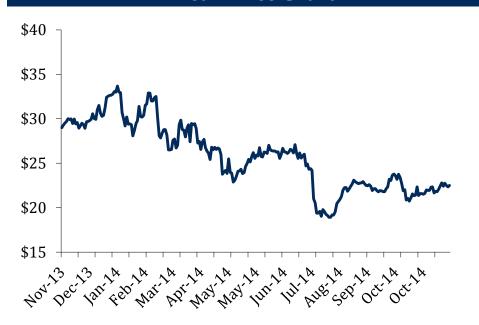
1-Year Forward P/E: 13.28

Market Cap: \$3.45Bn

Dividend Yield: -

LTM EPS: \$1.27

1-Year Price Chart



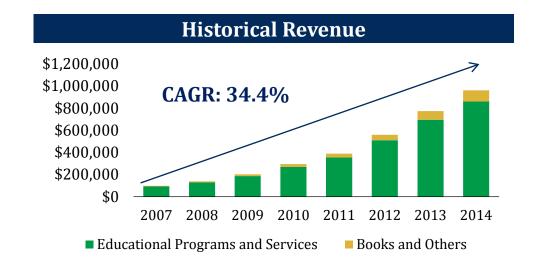
Focus: Technical Analysis

New Oriental Education and Technology Group

Overview



- Largest provider of private educational services in China
- Programs and services:
 - 1. Test preparation
 - 2. K-12 after-school tutoring
 - 3. Language training
 - 4. Primary and secondary schools and kindergartens
 - 5. Educational content, software and other technology development and distribution
 - 6. Online education
 - 7. Other services and products
- Since 1993, has had approximately 19.6M student enrollments



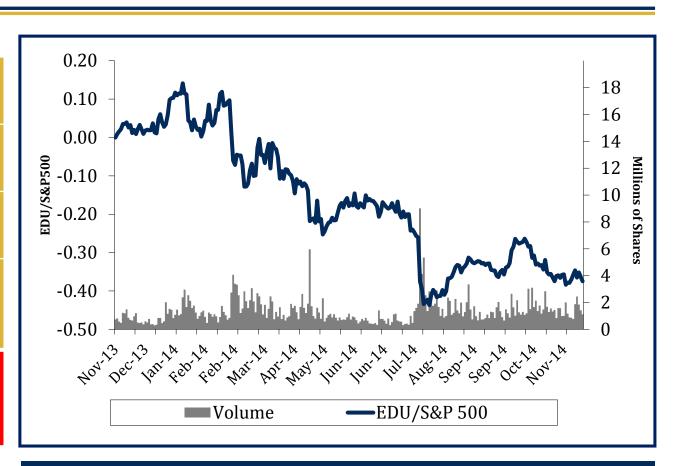
Average Selling Price (ASP) per Class



Technical Analysis – Relative Strength (1-year)



Relative Strength	SELL
Moving Averages	
Support & Resistance	
Up/Down Volume Ratio	
Technical Analysis Assessment	



Relative Strength: Examines performance of a stock relative to a market index

Technical Analysis – Moving Averages (1-year)



Relative Strength	SELL
Moving Averages	SELL
Support & Resistance	
Up/Down Volume Ratio	
Technical Analysis Assessment	

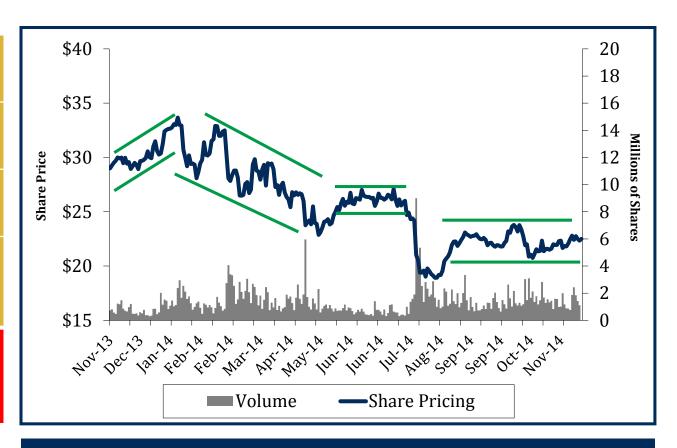


Moving Averages: Provides smoothed indicators of the overall price trends

Technical Analysis – Support and Resistance (1-year)



Relative Strength	SELL
Moving Averages	SELL
Support & Resistance	HOLD
Up/Down Volume Ratio	
Technical Analysis Assessment	



Support & Resistance: Breaking through a channel indicates change in price

Technical Analysis – Up/Down Volume Ratio (1-year)



Relative Strength	SELL
Moving Averages	SELL
Support & Resistance	HOLD
Up/Down Volume Ratio	HOLD
Technical Analysis Assessment	SELL!



Up/Down Ratio: Indicates whether under accumulation or experiencing distribution

Valuation and Thesis



Recommendation: BUY

Valuation Method	Weight	Valuation	Contribution
Book Value / Share	0%	\$7.34	-
Forward P / E	5%	\$26.00	\$1.30
Forward Price / Sales	5%	\$21.68	\$1.08
Forward Price / Operating Profit	5%	\$22.96	\$1.15
DFCF / Share	85%	\$34.27	\$26.83
Intrinsic Value			\$30.37
Market Price (11/25/14)			\$22.34
Estimated Upside / (Downside)			36.0%

Investment Thesis:

- Depressed stock due to poor Q1 enrollment results and recently resolved lawsuit
- Leading test prep and K-12 after school tutorial service provider in China
- Vast network supports the development of offline and online courses



Portfolio Performance

Historical Returns & Benchmarks

Risk-adjusted Performance Measures

Sector Allocation & Attribution Analysis

Best & Worst Performance

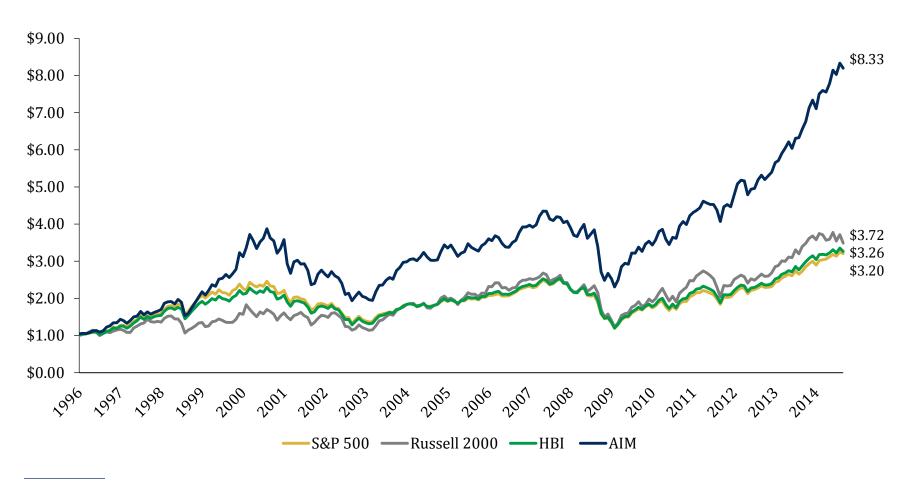
Portfolio Transactions

Active Share

Wealth Ratio Comparison

Cumulative Return of \$1

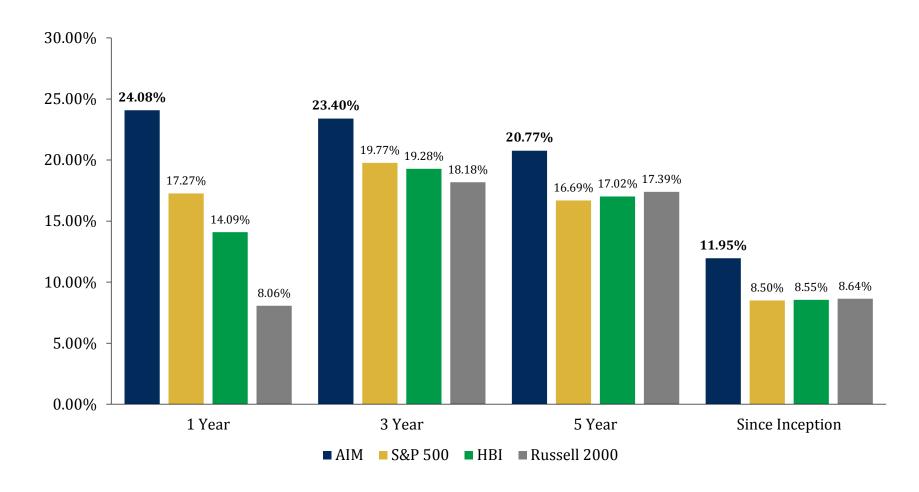




Historical Performance

AIM Portfolio Returns vs. Benchmarks

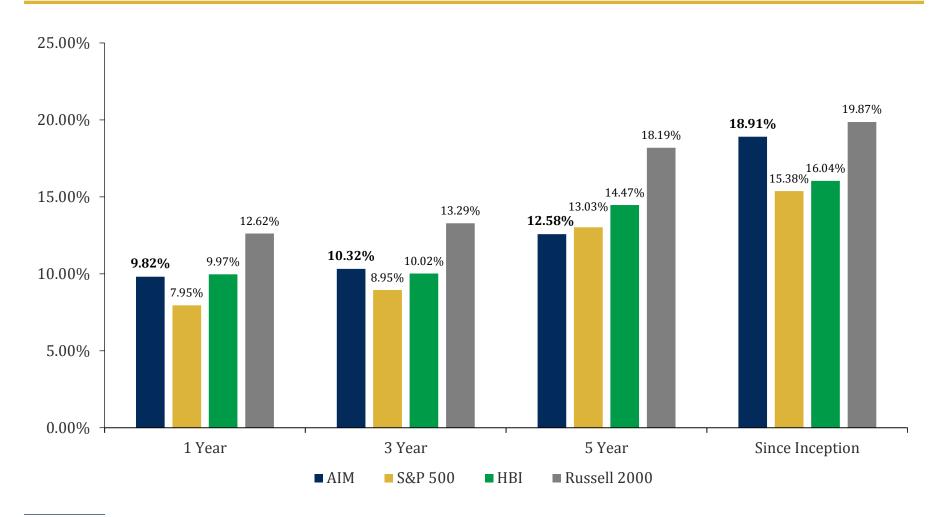




Risk Measures

Standard Deviation

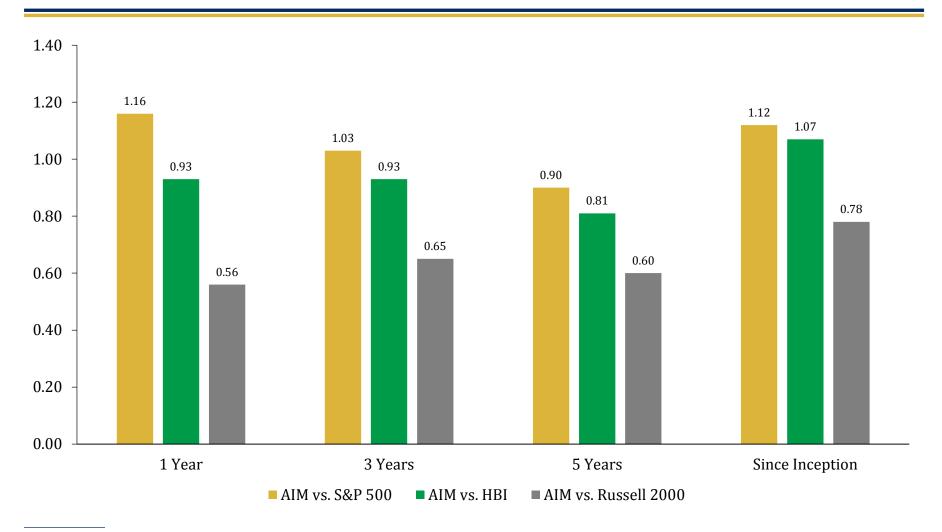




Risk Measures

Beta





Risk-adjusted Performance



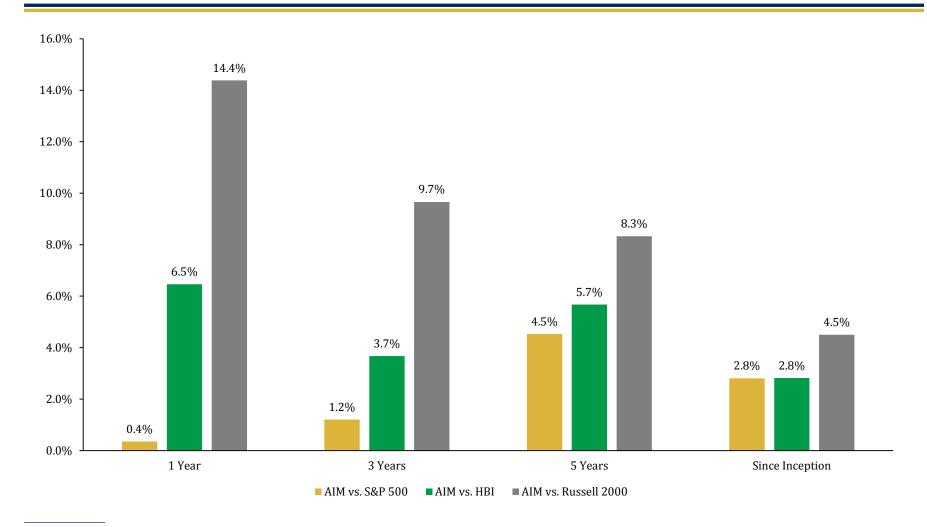
Other measures of portfolio return, adjusted for risk

- Jensen's Alpha: $r_{p,t}$ $[r_{f,t} + \beta_p x (r_{m,t} r_{f,t})]$
 - Shows average portfolio return beyond that predicted by CAPM
 - Positive alpha indicates excess (abnormal) returns to market risk
- Sharpe Ratio: $(r_p r_f) / \sigma_p$
 - Measures the reward to total risk
 - Shows whether portfolio returns are due to increased risk or smart investment

Risk-adjusted Performance

Jensen's Alpha: Abnormal Returns

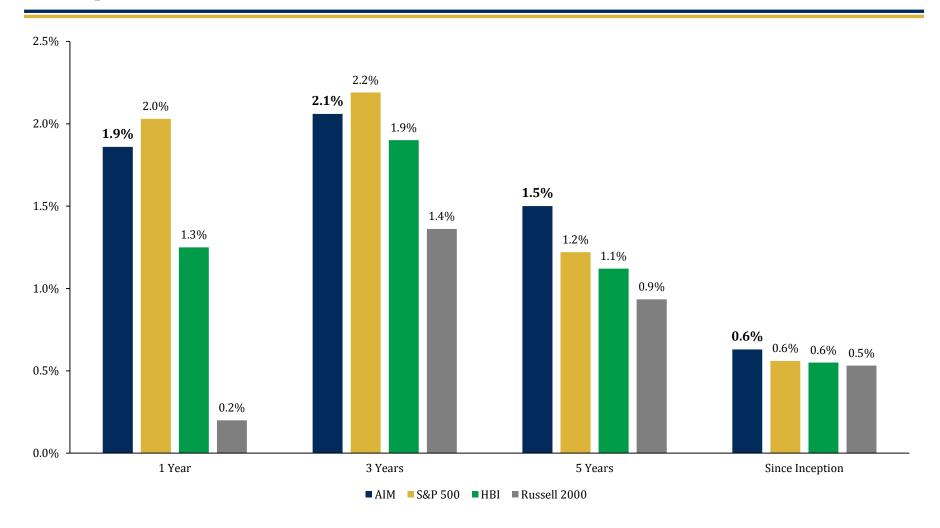




Risk-adjusted Performance

Sharpe Ratio: Excess Returns to Total Risk



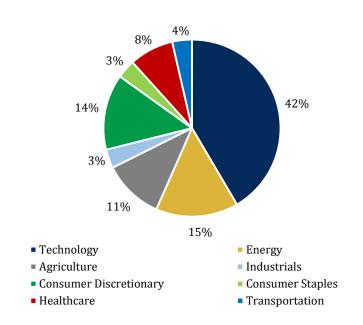


Sector Allocations

Inherited portfolio emphasized technology

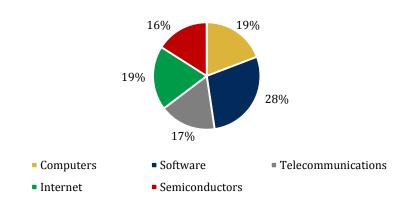


Inherited AIM Portfolio¹

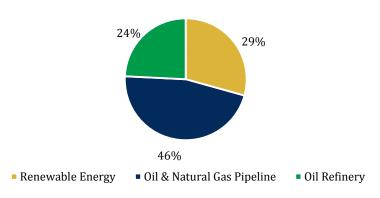


Heaviest Industries¹

Technology Sector Breakdown



Energy Sector Breakdown



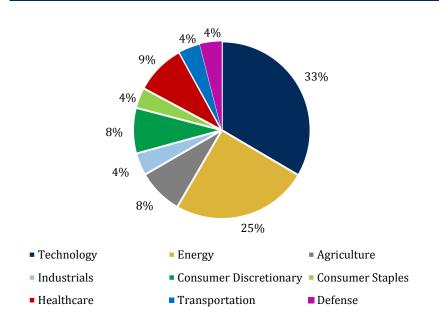
⁽¹⁾ Portfolio allocations as of inheritance on April 29, 2014

Sector Allocations



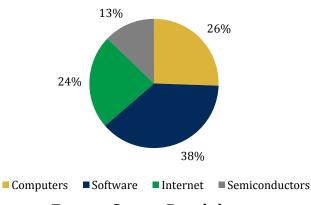


New AIM Portfolio¹

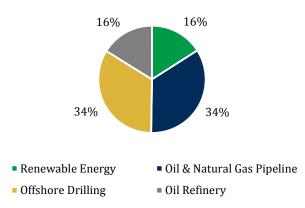


Shifts in Heaviest Industries¹

Technology Sector Breakdown



Energy Sector Breakdown



⁽¹⁾ Portfolio allocations as of final trades on November 24, 2014

Performance Attribution Analysis



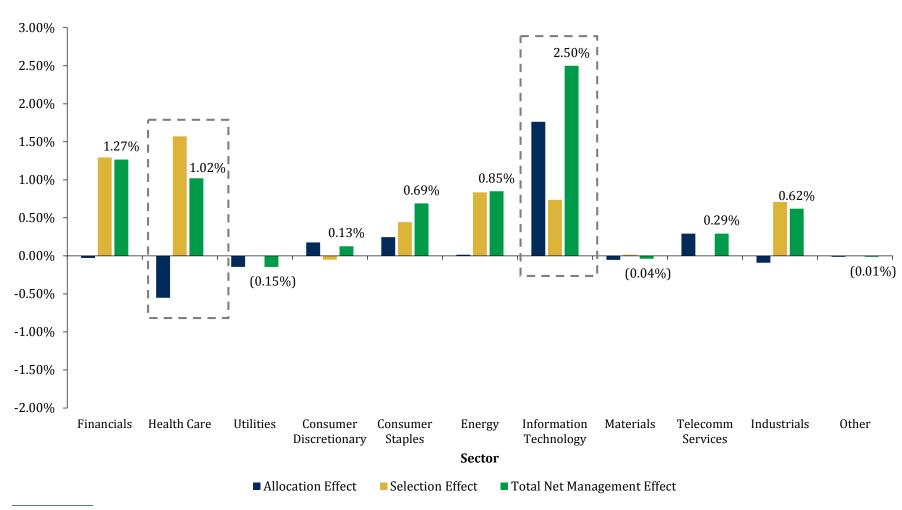
- Allocation: Ability to effectively allocate assets to various sectors
- Selection: Ability to select securities within a sector relative to a benchmark

Net Management Effect = Allocation + Selection

Performance vs S&P 500

1 Year

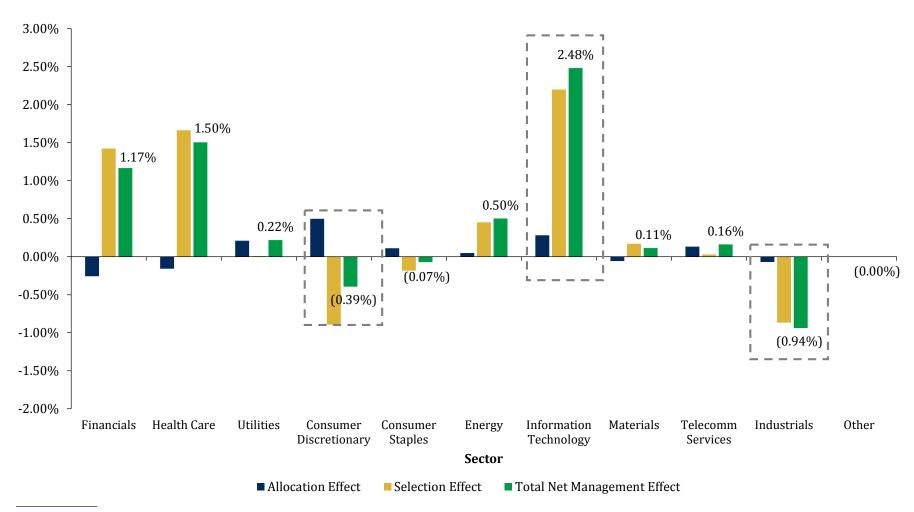




Performance vs S&P 500

3 Year

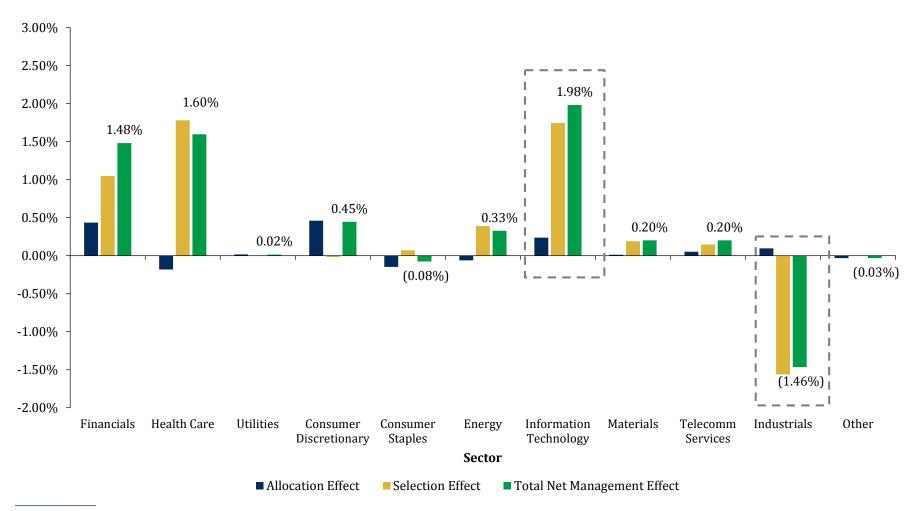




Performance vs S&P 500

5 Year





Best and Worst Performers

Trailing Twelve Months



Top 5 Performers			
Company Name	Industry	Return	
Apple Inc.	Technology	59.7%	
Intel Corporation	Technology	45.6%	
Covanta Holding Corp.	Energy	41.9%	
Gilead Sciences Inc.	Health Care	40.4%	
UnitedHealth Group Inc.	Health Care	34.8%	

Bottom 5 Performers				
Company Name	Industry	Return		
World Wrestling Entertainment Inc.*	Consumer Discretionary	(46.6%)		
Deere & Company*	Agriculture	(5.4%)		
Schlumberger Limited*	Energy	(3.4%)		
Motorola Solutions, Inc.*	Technology	4.2%		
Google Inc.	Technology	5.5%		

As of November 21, 2014

^{*} Denotes companies that have been in the portfolio for less than twelve months, and the holding period return is calculated instead (since April 22, 2014)

Portfolio Turnover

Additions & Deletions



Portfolio Additions

Company Name	Industry	Market Value
Atwood Oceanics	Energy	\$440,105
Ford Motor Co.	Automotive	\$447,470
Las Vegas Sands	Consumer Discretionary	\$446,390
Lockheed Martin	Defense	\$441,636
Seadrill Ltd.	Energy	\$512,640

Portfolio Deletions

Company Name	Industry	TTM Return	Market Value
Corning, Inc.	Technology	24.4%	\$366,100
Danaher Corp.*	Industrials	13.9%	\$376,155
Dollar Tree, Inc.	Consumer Discretionary	18.0%	\$404,979
Live Nation Entertainment, Inc.*	Consumer Discretionary	21.9%	\$424,452
Motorola Solutions, Inc.*	Technology	4.2%	\$326,350
Pixelworks, Inc.	Technology	16.1%	\$273,978
PotashCorp.	Agriculture	22.1%	\$395,604
World Wrestling Entertainment Inc.*	Consumer Discretionary	(46.6%)	\$189,440

As of November 21, 2014

^{*} Denotes companies that have been in the portfolio for less than twelve months, and the holding period return is calculated instead (since April 22, 2014)

Active Share

Introduction



% of Portfolio - % of Market = Active Share Contribution

- Measure of differentiation between a portfolio and the market
- A method used to detect closet indexing
- Developed by Martijn Cremers from ND Finance Department and has become widely used in the financial industry
- Higher percentage indicates more active management
- Historically, funds with Active Share above 90% outperformed their benchmarks
 by 1.13% after fees

Active Share

Current Portfolio



Company Name	Ticker	Market Value	Portfolio Weight	S&P 500 Weight	Difference
Activision Blizzard Inc.	ATVI	\$444,570	4.07%	0.00%	4.07%
Apple Inc.	AAPL	\$552,663	5.07%	2.41%	2.66%
Atwood Oceanics	ATW	\$440,105	4.03%	0.00%	4.03%
Calumet Specialty Products	CLMT	\$448,640	4.11%	0.00%	4.11%
Check Point Software	СНКР	\$485,254	4.45%	0.00%	4.45%
Covanta Holding Corp.	CVA	\$434,340	3.98%	0.00%	3.98%
Deere & Co.	DE	\$322,159	2.95%	0.28%	2.67%
Delphi Automotive	DLPH	\$467,155	4.28%	0.00%	4.28%
Ford Motor Co.	F	\$447,470	4.10%	0.43%	3.67%
Gilead Sciences Inc.	GILD	\$553,190	5.07%	0.30%	4.77%
Google Inc.	GOOG/GOOGL	\$444,009	4.07%	1.22%	2.85%
Hain Celestial Group	HAIN	\$416,481	3.82%	0.00%	3.82%
IAC/InteractiveCorp	IACI	\$422,435	3.87%	0.00%	3.87%
Intel Corp.	INTC	\$466,360	4.27%	1.19%	3.08%
Kinder Morgan Inc.	KMI	\$444,486	4.07%	0.00%	4.07%
Las Vegas Sands	LVS	\$446,390	4.09%	0.00%	4.09%
Lockheed Martin	LMT	\$441,636	4.05%	0.28%	3.77%
Microsoft Corp.	MSFT	\$484,598	4.44%	2.03%	2.41%
Monsanto Co.	MON	\$446,997	4.10%	0.32%	3.78%
Schlumberger Ltd.	SLB	\$489,350	4.48%	0.70%	3.78%
Seadrill Ltd.	SDRL	\$512,640	4.70%	0.00%	4.70%
Union Pacific Corp.	UNP	\$438,660	4.02%	0.38%	3.64%
UnitedHealth Group Inc.	UNH	\$464,208	4.25%	0.36%	3.90%
Verifone Systems Inc.	PAY	\$378,735	3.47%	0.00%	3.47%
 Гotal		\$10,911,357	100.0%	9.9%	90.1%



General Information

Guest Speakers San Francisco Trip Newsletter Website

Guest Speakers



- Ed Trubac Professor Emeritus, Finance
- Jim Hart Oliver Estate Family Office
- Matthew Curtis Goldman Sachs Securities
- **R.J. Hottovy** Morningstar Equity Research

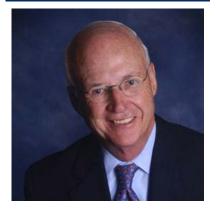
Stanford Business School







Jim VanHorne



Christine Hoyt



Venture Capital Firms



Ryan Sweeney ('99, AIM VII) - General Partner







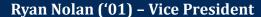




Corporate Development and Investment Banking



Matt Garratt - Senior Director











Hedge Fund Managers



Matthew Kinsella ('05, AIM XIX) - Managing Director









ROUTE ONE INVESTMENT COMPANY

Private Equity Firms



Dave Thomas ('03, AIM XV) - Principal





David George ('06, AIM XXI) - Vice President





Pictures

















Notre Dame Football

Game Watch







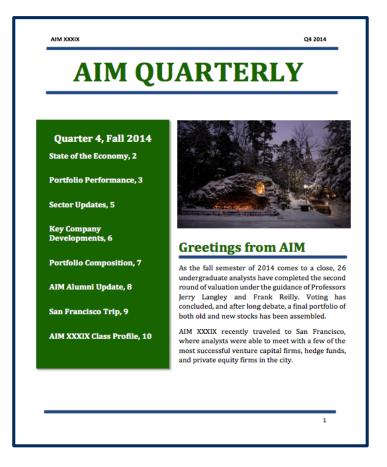
2014 NOTRE DAME FIGHTING IRISH SCHEDULE				
DATE	OPPONENT	RESULT/TIME	RECORD/TICKETS	
Sat, Aug 30	vs 🏗 Rice	W 48-17	1-0	
Sat, Sept 6	vs Michigan	W 31-0	2-0	
Sat, Sept 13	VS Purdue*	W 30-14	3-0	
Sat, Sept 27	VS Syracuse*	W 31-15	4-0	
Sat, Oct 4	VS #14 Stanford	W 17-14	5-0	
Sat, Oct 11	VS North Carolina	W 50-43	6-0	
Sat, Oct 18	@ 🙋 #2 Florida State	L 31-27	6-1	
Sat, Nov 1	@ 🎢 Navy	W 49-39	7-1	
Sat, Nov 8	@ ∜usu #9 Arizona State	L 55-31	7-2	
Sat, Nov 15	VS Northwestern	L 43-40 OT	7-3	
Sat, Nov 22	VS #24 Louisville	L 31-28	7-4	
Sat, Nov 29	@ 😩 usc	L 49-14	7-5	
* Game played at neu	tral location.			

AIM Newsletter



Newsletter Contents

- State of the Economy
- Portfolio Performance
- Sector Updates
- Key Company Developments
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Website: www.aim.nd.edu



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 - Advisory board
 - Historical performance
- Current analysts and corresponding stocks
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 - Career opportunities
 - Social networking
- Publications



Closing



- AIM XXXIX would like to thank:
 - The Advisory Board
 - Scott Malpass and the Notre Dame Investment Office
 - Advisors Langley, Reilly, and Trubac
 - Rachel Karnafel

- Post-Presentation Agenda:
 - Short break
 - Advisory Board panel discussion



AIM XXXIX

